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Welcome

Welcome to the new Coventry Safeguarding Children Partnership multi agency arrangements. In this document we have set out how the safeguarding partners, and other organisations, will work together to safeguard children and young people in Coventry.

In the last 12 months partners from Coventry and Rugby CCG, the Police and the Local Authority in Coventry have met on a regular basis to consider the implications of the Children and Social Work Act 2017 on local arrangements for safeguarding and protecting children and young people in Coventry.

Our Vision

To work in partnership to ensure that children and young people are protected from harm and neglect and that their welfare is promoted.

Our Values

- To put children, young people and families at the heart of everything we do.
- To ensure that partners work together achieving better outcomes for children, young people and their families.
- To recognise and share examples of good practice so that these can be replicated in other areas.
- To be innovative and to try new approaches to ensure continuous improvement.
- To be open and honest about barriers that may be preventing improvement so that we can collectively agree how these may be overcome.
- To ensure that poor practice is challenged appropriately to ensure that it leads to improvements in the system.
- To ensure that children, young people and their families receive the right service, at the right time in the right way.
Legislation

Working Together 2018 specifies that in order to safeguard children and to achieve the best possible outcomes, children and families should receive services in a co-ordinated way. The guidance sets out that this is a shared responsibility between organisations, and that the responsibility for joining up functions locally rests with the three identified safeguarding partners:

- the Police
- the Local Authority
- and the Clinical Commissioning Group

The guidance states that the purpose of these local arrangements is to support and enable local organisations and agencies to work together in a system where:

- children are safeguarded and their welfare is promoted
- partner organisations and agencies collaborate, share and co-own the vision for how to achieve improved outcomes for vulnerable children
- organisations and agencies challenge appropriately and hold one another to account effectively
- there is early identification and analysis of new safeguarding issues and emerging threats
- learning is promoted and embedded in a way that local services for children and families can become more reflective and implement changes to practice
- Information is shared effectively to facilitate more accurate and timely decision making

Once agreed, local safeguarding arrangements must be published and must include:

- arrangements for the safeguarding partners to work together to identify and respond to the needs of children in the area
- arrangements for commissioning and publishing local child safeguarding practice reviews
- arrangements for independent scrutiny of the effectiveness of the arrangements

They should also include:

- who the three local safeguarding partners are, especially if the arrangements cover more than one local authority area
- geographical boundaries (especially if the arrangements operate across more than one local authority area)
- the relevant agencies the safeguarding partners will work with; why these organisations and agencies have been chosen; and how they will collaborate and work together to improve outcomes for children and families

- how all early years settings, schools (including independent schools, academies and free schools) and other educational establishments will be included in the safeguarding arrangements
- how any youth custody and residential homes for children will be included in the safeguarding arrangements
- how the safeguarding partners will use data and intelligence to assess the effectiveness of the help being provided to children and families, including early help
- how inter-agency training will be commissioned, delivered and monitored for impact and how they will undertake any multiagency and interagency audits
- how the arrangements will be funded
- the process for undertaking local child safeguarding practice reviews, setting out the arrangements for embedding learning across organisations and agencies
- how the arrangements will include the voice of children and families
- how the threshold document setting out the local criteria for action aligns with the arrangements

The Safeguarding Partners outline how they will meet each of these areas below:

Arrangements for the Safeguarding Partners to identify and respond to the needs of children in the area.

The proposal for the structure and format of the new Coventry Safeguarding Children Partnership arrangements has been agreed by the three partners in March 2019.

The structure of the Coventry’s Safeguarding Children Partnership has been agreed as follows:
An Executive Safeguarding Partnership Group, consisting of the senior officers of the safeguarding partners and their designated officers, will lead and oversee the co-ordination and effectiveness of safeguarding arrangements. This group will look to satisfy two functions: to satisfy the partners that statutory duties have been fulfilled and to ensure that work is undertaken that drives beyond usual institutional and agency constraints and boundaries.

The priorities will be set by the Executive Board who will determine work that needs to be completed on a quarterly basis. Coventry is committed to adopting a Signs of Safety approach across the partnership to ensure a commonality of approach and language amongst practitioners. In order to further embed this approach the Executive Board will examine areas defined by audits, data, national and local learning and the voice of the child with the key lines of enquiry being: What are we worried about, what is working well and what needs to happen. This work will then be tasked to the Safeguarding Partnership Implementation Board.

The Safeguarding Partnership Implementation Board will be Chaired by the Independent Chair. Once priority areas are determined by the Executive Group these will be held on a centralised plan that is owned and monitored by the Safeguarding Partnership Implementation Board.

The Safeguarding Partnership Implementation Board will have two functions: one will oversee completed work, reports and statutory duties and the other which will focus on developing collaborative, innovative solutions to priority areas whilst ensuring that there are improved outcomes for children.

The Safeguarding Partnership Implementation Board will identify future steps for priority areas and it will then be sent to the sub groups for implementation. The sub group will complete the area of work and then update the Safeguarding Partnership Implementation Board where the members will decide if the area is complete or whether further assurance is needed in terms of audit or testing.

The diagram below illustrates how the process will work to ensure that continuous improvement is built into the safeguarding arrangements.

**Review**
The Safeguarding Partnership Implementation Board review the progress and determine if the Priority area report can be sent back to the Safeguarding Partners Executive Board as completed or whether more work is needed; to complete the actions or to provide assurance that there is a demonstrable effect on outcomes for children.

**Identify**
Safeguarding Partners Executive Board identifies a priority area based on data, performance, audits, inspections, reviews and the voice of the child.

**Plan**
Safeguarding Partnership Implementation Board determines actions that are needed and adds them to the action plan and tasks them to sub group or task and finish groups.

**Execute**
Sub groups/ task and finish groups complete actions as determined by the Safeguarding Partnership Implementation Board.

A number of sub groups will be required to carry out the work of the Safeguarding Children Partnership these include: Safeguarding Practice Review Sub Group, Audit and Performance sub group, Workforce Development sub group, Policy and Procedure sub Group, Multi-agency early intervention group, MASH sub group and Contextual safeguarding sub group. The Child Death Overview panel will be formally handed over to the Health and Well-being Board.

**Arrangements for the commissioning and publishing of local learning reviews.**
The Safeguarding Partners will commission reviewers of safeguarding practice reviews based on regional and national recommendations in respect of expertise and previous work experience. These reviewers will be independent of any agency within the area. Upon a reviewer being commissioned a methodology will be agreed together with an approach to ensure that the child’s perspective and family context is captured within the review. The partnership will ensure that: the review is proportionate to the circumstances of the case, that practitioners are fully involved without fear of any blame being apportioned and that families, including children, are invited to contribute to reviews.

The Safeguarding Partners will ensure that the final report includes:

- A summary of any recommended improvements to be made by the persons in the area to safeguard and promote the welfare of children.
- An analysis of any systemic or underlying reasons why actions were taken or not.

In line with Working Together 2018, the Safeguarding Partners will send a copy of the report to the Panel, the Secretary of State and OFSTED no later than seven working days before the date of publication and the report will them be published on the Coventry Safeguarding Children Partnership website for a minimum of a year.

**Arrangements for the Independent Scrutiny of the effectiveness of the arrangements.**
The Safeguarding Partners have made the decision to retain the role of an Independent Chair, however this role will now have a duality as the Independent Chair will also Chair the Coventry Safeguarding Adults Board in order to enable the identification of any cross cutting issues. The role of Independent Chair will provide external and independent scrutiny for the safeguarding arrangements.
The role of the Independent Chair will do the following:

<table>
<thead>
<tr>
<th>Provide assurance in judging the effectiveness of services to safeguard children and promote their welfare</th>
<th>Support a culture and environment conducive to robust scrutiny and constructive challenge</th>
<th>Form part of a wider system of scrutiny which includes the independent inspectorates’ single assessment of the individual safeguarding partners and the Joint Targeted Area Inspections</th>
<th>Assess how well organisations come together to cooperate with one another to safeguard and promote the welfare of children and to hold each other to account for effective safeguarding</th>
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<tbody>
<tr>
<td>Provide the 3 safeguarding partners with the necessary assurances regarding the robustness and effectiveness of safeguarding arrangements for the area</td>
<td>Scrutinise any quality assurance activity (including multi-agency case file auditing and processes for identifying lessons to be learned)</td>
<td>Assess whether the 3 safeguarding partners are fulfilling their statutory obligations</td>
<td>Assess the effectiveness of the help being provided to children and families including early help</td>
</tr>
<tr>
<td>Provide a rigorous and transparent assessment of the extent to which appropriate and effective systems are in place in all partner agencies so as to fulfil their statutory duties and ensure that children are protected and that appropriate safeguarding strategies are developed and embedded</td>
<td>Support the implementation of the findings and outcomes of any safeguarding reviews, providing professional input to the development of any changes to existing models of delivery</td>
<td>Scrutinise the effectiveness of training, including multi-agency training, to safeguard and promote the welfare of children</td>
<td>Assist when there is disagreement between the leaders responsible for protecting children in the agencies involved in multi-agency arrangements</td>
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Who are the three main safeguarding partners?

The three main partners for the Coventry Safeguarding Children Partnership are: Coventry Local Authority, Coventry and Warwickshire Clinical Commissioning Group and West Midlands Police force. The lead representatives for the safeguarding arrangements are:

- **Chief Executive**: Coventry City Council
- **Chief Constable**: West Midlands Police
- **Accountable Officer**: Coventry and Rugby CCG

Working Together 2018 allows these lead representatives to delegate their functions whilst ensuring that they retain accountability for any actions of decisions taken on behalf of their agency. In Coventry, the lead representatives have identified the following senior officers in their respective agencies who have responsibility and authority for ensuring participation with these arrangements.

- **Deputy Chief Executive, People Directorate**: Director of Children’s Services
- **Chief Superintendent**: Coventry NPU
- **Detective Chief Inspector**: Public Protection, West Midlands Police
- **Chief Nursing Officer**: WNCCG & CRCCG
- **Lead/Designated Nurse**: Safeguarding Adults and Children & Prevent Lead
What are the geographical boundaries?

Coventry Safeguarding Children Partnership arrangements relate purely to the area within the Coventry Local Authority boundaries despite the fact that some of the main partners operate over a wider area.

The relevant agencies the safeguarding partners will work with; why these organisations and agencies have been chosen; and how they will collaborate and work together to improve outcomes for children and families

Coventry has strong safeguarding partnerships who are committed to ensuring that there are strong safeguarding systems that deliver the best outcomes for children and their families. In order to ensure the continued success of safeguarding partnerships across the City the following have all been identified as agencies that will sit on the Implementation Group and will be part of the strategic and operational decision making and implementation in respect of the work of the Coventry Safeguarding Children Partnership. The membership may seek to amend this list over time to reflect emerging needs that are identified.

<table>
<thead>
<tr>
<th>Role</th>
<th>Agency</th>
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<tbody>
<tr>
<td>Independent Chair</td>
<td>Independent Chair</td>
</tr>
<tr>
<td>Deputy Chief Executive, People Directorate</td>
<td>Coventry City Council</td>
</tr>
<tr>
<td>Chief Superintendent</td>
<td>West Midlands Police</td>
</tr>
<tr>
<td>Chief Nursing Officer, NHS</td>
<td>CCG</td>
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<tr>
<td>Head of NPS</td>
<td>National Probation Service</td>
</tr>
<tr>
<td>Director of Children’s Services</td>
<td>Coventry City Council</td>
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<tr>
<td>Director of Education and Skills</td>
<td>Coventry City Council</td>
</tr>
<tr>
<td>Director of Public Health</td>
<td>Coventry City Council</td>
</tr>
<tr>
<td>Detective Chief Inspector</td>
<td>West Midlands Police</td>
</tr>
<tr>
<td>Head of Safeguarding / Designated Nurse &amp; Prevent Lead (Coventry)</td>
<td>CCG</td>
</tr>
<tr>
<td>Designated Doctor for Child Protection Coventry, Coventry and Warwickshire CCG</td>
<td>CCG</td>
</tr>
<tr>
<td>Head Teacher</td>
<td>Lying Hall School</td>
</tr>
<tr>
<td>Director of Care and Supported Housing</td>
<td>WM Housing</td>
</tr>
<tr>
<td>Strategic Lead Quality Assurance</td>
<td>Coventry City Council</td>
</tr>
<tr>
<td>Headteacher</td>
<td>Little Heath Primary School</td>
</tr>
<tr>
<td>Assistant Principal</td>
<td>Coventry College, City Campus</td>
</tr>
<tr>
<td>Head of Student Services</td>
<td>Coventry City Council</td>
</tr>
<tr>
<td>Safeguarding Lead</td>
<td>SWFT</td>
</tr>
<tr>
<td>Strategic Lead, Help and Protection</td>
<td>Coventry City Council</td>
</tr>
<tr>
<td>Manager</td>
<td>CAFCASS</td>
</tr>
<tr>
<td>Service Manager</td>
<td>NSPCC</td>
</tr>
<tr>
<td>Chief Nurse and Director of Operations</td>
<td>CWPT</td>
</tr>
<tr>
<td>Lead Professional, Safeguarding</td>
<td>UHCW</td>
</tr>
<tr>
<td>Head of Midwifery, Children and Safeguarding</td>
<td>UHCW</td>
</tr>
<tr>
<td>Legal Services</td>
<td>Coventry City Council</td>
</tr>
<tr>
<td>Boards Manager</td>
<td>Safeguarding Partnership and Board Office</td>
</tr>
<tr>
<td>Quality Assurance Manager</td>
<td>Safeguarding Partnership and Board Office</td>
</tr>
<tr>
<td>Community Lay Member</td>
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</table>
These members have been identified as representatives who hold a level of seniority to allow them to:

- Speak with authority for the safeguarding partner that they represent.
- Take decisions on behalf of their organisation or agency and commit them on policy, resourcing and practice matters.
- Hold their organisation or agency to account on how effectively they participate and implement the local arrangements.

The Child Safeguarding and Practice Review and Relevant Agency (England) Regulations 2018 sets out the list of relevant agencies that are required to work under the auspices of multi-agency safeguarding arrangements. These are shown in Appendix 1. This list is subject to change as new organisations or agencies come into existence or are identified. Relevant agency fora will be established, made up of middle management positions from a wide range of agencies with Section 11 responsibilities to ensure that

<table>
<thead>
<tr>
<th>The Coventry Safeguarding Children Partnership is visible to those on the frontline</th>
<th>Frontline practitioners are directly engaged and updated in respect of the work of the Coventry Safeguarding Children Partnership</th>
<th>Learning from Safeguarding Practice Reviews, audits or national learning is shared</th>
<th>Networking across agencies is facilitated</th>
</tr>
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<tbody>
<tr>
<td>To enable the Coventry Safeguarding Children Partnership to understand the effect of changes to policy and procedure on frontline practice</td>
<td>To identify emerging issues at the earliest opportunity</td>
<td>To improve outcomes for children and their families</td>
<td>To improve dissemination of information within agencies</td>
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</table>

A number of sub groups have been identified as necessary to carry out the work of the partnership, relevant agencies are well represented across these groups and will also co-opted in to complete identified areas of identified work within task and finish groups.

Relevant agencies fall under the Coventry Safeguarding Children Partnership quality assurance framework and will be required to provide documentation to assure the partnership as needs are identified.

The Coventry Strategic Chairs forum is made up of; the Chair of the Safeguarding Adults Board, the Chair of the Safeguarding Children Partnership, the Chair of the Health and Well-being Board and the Chair of the Community Safety Partnership this group will facilitate communication across partnerships and allow for the identification of cross cutting issues.

How all early years settings, schools (including independent schools, academies and free schools) and other educational establishments will be included in the safeguarding arrangements

Coventry Safeguarding Children Board currently has strong existing relationships with Schools in the City and this work will continue and be built upon under the auspices of the partnership. Schools play an important role in keeping children safe and the work being undertaken will ensure that they remain central to the city’s safeguarding agendas.

The Director of Education will sit on the Coventry Safeguarding Children Partnership Implementation Board, to represent and feedback to early years, schools and other educational establishments. Representatives from early years and educational settings will also be well represented across the sub groups to ensure that their view is represented across all safeguarding agendas.

The Safeguarding Compliance in Education Officer will hold regular Designated Safeguarding Leads meetings to provide updates in respect of; changes to national and local policy, changes in process and local safeguarding intelligence.

Early years settings and schools will have full access to the complete Coventry Safeguarding Children Partnership multi agency training programme which will include an evaluation to scope out further needs.

Keeping Children Safe in Education 2018 explicitly states that, ‘If named as a relevant agency, schools and colleges, in the same way as other relevant agencies, are under a statutory duty to co-operate with published arrangements’ (2). The Coventry Safeguarding Children Partnership intends to name all schools and henceforth they will be required to comply with the multi-agency safeguarding arrangements.

How any youth custody and residential home for children will be included in the safeguarding arrangements

There are no youth custody placements in Coventry.

The Strategic Lead for Quality Assurance and Performance will sit on the Safeguarding Partnership Implementation Board to represent the views of and feedback to residential home providers.

The residential home providers will also be members of the Relevant Agency Forum.
How the safeguarding partners will use data and intelligence to assess the effectiveness of the help being provided to children and families, including early help.

A robust system of data and performance scrutiny is in currently in place and this will continue to be developed to ensure that it supports the culture in Coventry where partners strive to ensure that there is professional accountability and challenge leading to improved outcomes for children and young people.

Once priority areas are identified these areas of work will be translated into SMART objectives held on a centralised plan by the Safeguarding Children Partnership Implementation Group. This group will ensure that there is a tight grip on the completion of identified areas of work and any drift or barriers to completion will be escalated to the Executive group.

A performance scorecard will be completed on a quarterly basis comprising of priority linked data sets. Contributions to each data set are received quarterly from partners who also provide the narrative behind the figures.

The Safeguarding Partners audit work will take the following form:

The statutory audits will take place on an annual or bi-annual basis to ensure that partners are adhering to pre-existing or new legislation, and that policy and practice is in place and is effective.

The thematic areas will be informed by the following:
- Themes of areas of concern identified in SCR’s or SARs
- Emerging themes identified by any partner.
- Areas of concern identified by the local Police local and regional MORILE assessment.
- Any area identified by the relevant sub group as requiring more detailed exploration to give assurance to the Partnership in a particular area.

Audits will be undertaken using an audit tool which utilises general or specific case file questions across agencies and provides a summary of responses. This will allow for audit work to be much more focused on the lived experience of children and young people or adults with care and support needs across the city.

The future for quality assurance work across the partnership is positive; the current audit regime works well and is planned to provide capacity for any ad hoc or urgent work required. The LSCB has started to introduce different types of auditing such as increasing the use of Themed Questions and Enquiry Panels to ensure there is a diversity of information and appropriate involvement of every partner across the City.

Themed questions are a quick way to understand the work that partners are doing and what works for different organisations; good practice can be quickly summarised and shared to help other organisations learn and develop. A series of questions are developed on a particular theme which is then sent out to all partners who provide a written response. Responses are analysed and summarised and presented as a fast response to an emerging issue or to succinctly explore a subject area in more depth.

Enquiry Panels are a useful way to audit an area of partnership work that does not suit a case file audit type response. Panels can be held ad-hoc, in response to areas requiring investigation or to more deeply examine themes or areas which require a greater partnership understanding. Panels are also useful in providing a dip test of how partners are working in response to a certain issue, and in identifying gaps in practice which need attention. The Quality Assurance Manager along with a lead professional designs a set of questions which enables the area to be explored appropriately. Agencies are then asked to present evidence to the panel which is made up of members of the Board as well as the Independent Chair. The panel may ask questions or require the presenters to provide more information on the topic after the panel has concluded. The findings are then analysed by the partnership to inform decisions on priorities and action that is needed.
How inter-agency training will be commissioned, delivered and monitored for impact and how they will undertake any multi agency and interagency audits.

Coventry Safeguarding Children Partnership is committed to safeguarding and promoting the welfare of children. Protecting them from significant harm is dependent on the effective joint working between agencies and professionals that have different roles and expertise.

Multi-agency training will be commissioned and delivered where a need is identified by the partners that require training in order to ensure that better outcomes are achieved by children and young people by developing and fostering the following:

- A shared understanding of the tasks, processes, principles and roles and responsibilities outlined in national guidance and local arrangements for safeguarding children and promoting their welfare.
- More effective and integrated services at both the strategic and individual case level.
- Improved communication between professionals, including a common understanding of key terms, definitions and thresholds for action.
- Effective working relationships, including an ability to work in multi-disciplinary groups or teams.
- Sound decision making, based on information sharing, thorough assessment, critical analysis and professional judgement.

Training is provided at 3 levels:

- **Level 1** - Introduction to Safeguarding Children - this is a basic introduction to safeguarding children covering an overview of why safeguarding is important, indicators of abuse and how to respond, the latter includes how to make a referral and the MARF.
- **Level 2** - Working together to Safeguard Children - this is for professionals who take a lead role in their agencies ie do risk assessments, advise other staff, take part in safeguarding processes like strategy meetings and conferences. This can be individuals such as health visitors and school nurses or somebody with a lead role eg DSL's in schools. The course is about the early help and child protection multi agency processes that they will be involved in, what their role will be and what the roles of other agencies are. The aim being to show how multi agency processes should work to safeguarding children.
- **Level 3** - A range of courses around particular levels of safeguarding. These are in response to local issues, audit and Safeguarding Practice Review findings plus areas where there is a need for on-going safeguarding awareness.

In order to deliver this training relevant agencies will be asked to release their staff to assist with delivery. Where this is not possible alternatives will be externally commissioned.

Innovative solutions will also be sought to deliver training. All training courses will be evaluated to assess their impact on practice, including how they have made a difference to outcomes for children.

How the arrangements will be funded

The three main safeguarding partners are committed to delivering high quality safeguarding arrangements and, as such will provide a fair and equitable contribution to the arrangements. The funding will be sufficient to cover all elements of the Safeguarding Children Partnership’s arrangements. In addition to financial contributions partners will contribute in kind resources and will also contribute to the development and delivery of the training programme, communications, awareness raising and professional and public facing events.

The process for undertaking local child safeguarding practice reviews, setting out the arrangements for embedding learning across organisations and agencies

Working Together 2018 states that “responsibility for how the system learns the lessons from serious child safeguarding incidents lies at a national level with the Child Safeguarding Practice Review Panel (the Panel) and at a local level with the safeguarding partners”.

Serious safeguarding cases are those in which:

- Abuse or neglect of a child is known or suspected and
- the child has died or been seriously harmed.

Locally, safeguarding partners must make arrangements to identify and review serious child safeguarding cases which raise issues of importance in relation to their area. They must commission and oversee the review of those cases, where they consider it appropriate for a review to be undertaken.

Coventry Safeguarding Children Partnership will maintain an open dialogue with the Panel on an ongoing basis to ensure that the shared aim of identifying improvements to practice and protecting children from harm.

When notified of an incident that might be subject to either a national or local child safeguarding practice review, the safeguarding partners are required to promptly undertake a Rapid Review of the case. The Rapid review must be completed within 15 working days. All agencies that have had involvement with the subject child or family will be required to contribute to the Rapid Review. On receipt of the referral the Safeguarding Children Partnership Team will send a scoping template out to all relevant agencies within 2 working days and agencies should prioritise completion of the form and return it within 5 working days. All
agencies will also be asked to secure all records/files in relation to the case. A Rapid Review Meeting will be scheduled for between 7 and 13 working days of receipt of the referral, should a Safeguarding Practice review sub group not be diarised within the timeframe.

The Rapid Review/ Safeguarding Practice Review sub group should include representatives from each of the safeguarding partners and any other relevant agencies. It will only be quorate if at least one representative from each of the safeguarding partners is present. The group will:

- Review the facts about the case as presented in the documentation.
- Discuss whether there is any immediate action needed to ensure children’s safety and share any learning appropriately.
- Consider the potential for identifying improvements to safeguard and promote the welfare of children.
- Decide whether or not to undertake a child safeguarding practice review. If the decision is not to proceed with a formal child safeguarding practice review, the group will consider whether an alternative form of learning review is appropriate.
- Inform the national panel in relation to the decision of the group for endorsement.

Coventry Safeguarding Children Partnership is committed to engaging with children, young people and families at a strategic, operational and individual level. The safeguarding partners will work with agencies across the city to create a joint youth shadow Board, the purpose of which will be to seek children and young people’s views about services and resources being provided across the city.

In addition to this the use of technology will be explored to capture the views of children who are engaging with services to fully understand the perception of services from those that are receiving them. The partnership’s strong links to schools will also be used to conduct regular surveys to seek the views of children in the city.

All audit activity across the partnership will include the voice of the child as a key line of enquiry. The partnership will also set a clear target for ensuring that the child’s voice is heard, for example, is the child’s voice heard in audit and SPR recommendations and is the child’s voice recorded in CP medicals or within strategy meetings?

The Lay member will be retained and will be trained to represent the voice of the child at Board meetings.

How the arrangements will include the voice of children and families.

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How the threshold document setting out the local criteria aligns with the arrangements

The LSCB has implemented and communicated the Right Help Right Time guidance. Work will continue under the partnership to embed this document with practitioners across the city. This is the threshold document against which practitioners are expected to base their decisions. This guidance also helps practitioners to understand and assess risk consistently and appropriately so that children and families can receive the Right Help at the Right Time. There is a focus on providing early interventions for children and young people and families that require support in order to prevent them moving towards higher levels of need, and to reduce the levels of need once these have been identified. The full guidance is available on the website:

https://www.coventry.gov.uk/rightheprighttime

Resolution of disputes

The Safeguarding Partners Escalation and Resolution of Professional Disagreements is clearly outlined here:

https://www.coventry.gov.uk/cscppandp

Annual report

The Safeguarding Partners will, as outlined in Working Together 2018, publish an annual report outlining the evidence of the impact of the work of the safeguarding partners and relevant agencies, including:

- training on outcomes for children and families from early help to looked-after children and care leavers
- an analysis of any areas where there has been little or no evidence of progress on agreed priorities
- a record of decisions and actions taken by the partners in the report’s period (or planned to be taken) to implement the recommendations of any local and national child safeguarding practice reviews, including any resulting improvements and ways in which the partners have sought and utilised feedback from children and families to inform their work and influence service provision.

This report will be published on the Safeguarding Partners’ website.

Data transfer

Coventry LSCB is formally handing over one Serious Case Review to the Safeguarding Partners. The reality is that the previous LSCB support team will transfer over to the Safeguarding Partners arrangements so in reality this information will be handled by the same individuals.
Coventry Safeguarding Board and Partnership Support Team
The arrangements will be supported by a joint support team that will also support Coventry Safeguarding Adults Board. To contact the team please phone 024 7697 5477 or email CoventryCSCP@coventry.gov.uk

Coventry Safeguarding Children Partnership priorities
The three partners met on the 23rd May 2019 and after considering the current local position they have agreed that the priorities for 2019-2021 will be:
- Contextual safeguarding
- Neglect
- Making the system work

Appendix 1
List of Selected Relevant Agencies and Other Agencies included in the Coventry Local Arrangements

- Education and Childcare

Primary

Alderman’s Green
Aldermoor Farm
All Saints CE
All Souls
Allesley
Allesley Hall
Bablake
Broad Heath
Cannon Park
Charter
Christ the King
Clifford Bridge Academy
Corpus Christi
Coundon
Courthouse Green
Earlsdon
Eastern Green
Edgewick
Ernesford Grange Primary
Finham Primary
Frederick Bird
Good Shepherd
Gosford Park
Grange Farm
Grangehurst
Hearsall
Henley Green
Hill Farm
Hillfields Nursery
Holbrook
Hollyfast
Holy Family
Howes
John Gulson

John Shelton
Joseph Cash
Keresley Grange
King Henry VIII School
Leigh CE
Limbrick Wood
Little Heath
Longford Park
Lote Tree
Manor Park
Moat House
Moseley
Mount Nod
Our Lady of the Assumption
Park Hill
Parkgate
Pattison College
Pearl Hyde
Potters Green
Radford
Ravensdale
Richard Lee
Sacred Heart
Seva
Sidney Stringer Primary
Southfields
Sowe Valley
Spon Gate
SS Peter and Paul
St Andrew’s
St Anne’s
St Augustine’s
St Bartholomew’s
St Christopher
St Elizabeth’s
St Gregory’s
St John Fisher
St John Vianney
St John’s CE
St Laurence CE
St Mary and St Benedict’s
St Osburg’s
St Patrick’s
St Thomas More
Stanton Bridge
Stivichall
Stoke Heath
Stoke Primary
Stretton
Templars
Walsgrave C of E Academy
Whitley Abbey
Whitmore Park
Whittle Academy
Whoberley Hall
Wyllenhall
Wyken Croft

St John’s CE
St Laurence CE
St Mary and St Benedict’s
St Osburg’s
St Patrick’s
St Thomas More
Stanton Bridge
Stivichall
Stoke Heath
Stoke Primary
Stretton
Templars
Walsgrave C of E Academy
Whitley Abbey
Whitmore Park
Whittle Academy
Whoberley Hall
Wyllenhall
Wyken Croft
<table>
<thead>
<tr>
<th>Secondary Schools Primary</th>
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<tbody>
<tr>
<td>Bablake</td>
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<tr>
<td>King Henry VIII School</td>
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<tr>
<td>Lole Tree</td>
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<tr>
<td>Pattison College</td>
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<tr>
<td>Independent Schools Secondary</td>
</tr>
<tr>
<td>Bablake</td>
</tr>
<tr>
<td>King Henry VIII School</td>
</tr>
<tr>
<td>National Mathematics and Science College</td>
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<tr>
<td>Pattison College</td>
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<tr>
<td>Governing Bodies</td>
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<tr>
<td>All governing bodies</td>
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<tr>
<td>Further Education Colleges</td>
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<tr>
<td>Hereward College</td>
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<tr>
<td>Coventry College</td>
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<tr>
<td>Providers of Education and Training</td>
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<tr>
<td>SCCU</td>
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<tr>
<td>Heart of England Training</td>
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<tr>
<td>Adult Education</td>
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<tr>
<td>Coventry and Warwickshire chamber</td>
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<tr>
<td>Aurelia Training</td>
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<tr>
<td>Primary Goal</td>
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<tr>
<td>Childcare Providers</td>
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<tr>
<td>Childrens Centres</td>
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<tr>
<td>Aspire Family Hub</td>
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<tr>
<td>The Moat Family Hub</td>
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<tr>
<td>Pathways Family Hub</td>
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<tr>
<td>Families For All Hub</td>
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<tr>
<td>Mosaic Family Hub</td>
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<tr>
<td>Wood Side Family Hub</td>
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<tr>
<td>Harmony Hub</td>
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<tr>
<td>Park Edge Hub</td>
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<td>Health and Social Care</td>
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<td>NHS</td>
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<tr>
<td>NHS England</td>
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<tr>
<td>NHS Coventry and Rugby CCG</td>
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<tr>
<td>Coventry and Warwickshire Partnership Trust</td>
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<tr>
<td>University Hospitals Coventry and Warwickshire NHS Trust</td>
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<tr>
<td>Coventry and Rugby GP Alliance</td>
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<tr>
<td>South Warwickshire NHS Foundation Trust</td>
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<tr>
<td>Adoption</td>
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<tr>
<td>All adoption agencies and organisations</td>
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<tr>
<td>Fostering</td>
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<tr>
<td>All foster carers and fostering agencies</td>
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<tr>
<td>Childrens Homes</td>
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<tr>
<td>Verve</td>
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<tr>
<td>Young Foundations</td>
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<tr>
<td>Hexagon Care</td>
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<tr>
<td>Coventry City Council</td>
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<tr>
<td>Residential Holiday Schemes for Disabled Children</td>
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<tr>
<td>No local provision</td>
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<tr>
<td>Youth Offending Hubs</td>
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<tr>
<td>Coventry Youth Offending Service</td>
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<tr>
<td>Police and Immigration</td>
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<tr>
<td>West Midlands Police</td>
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<tr>
<td>Any other Police Force operational in the area</td>
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<tr>
<td>British Transport Police</td>
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<tr>
<td>Coventry and Warwickshire Neighbourhood Policing Team</td>
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<tr>
<td>Border Police</td>
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<tr>
<td>Border Police operational in the area</td>
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<tr>
<td>Port Police Forces</td>
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<tr>
<td>Port Police Force operational in the area</td>
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<tr>
<td>Miscellaneous</td>
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<tr>
<td>Charities</td>
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<tr>
<td>Charities commissioned by safeguarding partners</td>
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<tr>
<td>All other charities within the area</td>
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<tr>
<td>Religious Organisations (as set out in the school admissions regulations 2012)</td>
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<tr>
<td>Any operational within the area</td>
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<tr>
<td>Faith-based organisations</td>
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<tr>
<td>All faith based organisations</td>
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<tr>
<td>Sport and Leisure Providers</td>
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<tr>
<td>All sport and leisure providers</td>
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</tbody>
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Other Agencies Included in the Local Arrangements

Voluntary Community Social Enterprise
Voluntary Action Coventry
Healthwatch Coventry
All relevant enterprises within the area

Private sector organisations
Private sector organisations who provide activities, support and services to children, young people and families.

Fire & Rescue Service
West Midlands Fire Service

Health Providers
Virgin Care
Addaction Coventry City Council
BMI The Meriden Hospital
NHS West Midlands Ambulance Service
Phoenix Private Ambulance Service

Others
Whitefriars Housing Group
All relevant Housing Associations and Co-ops
Office of Police and Crime Commissioner
Elected Members

This list includes the selected relevant agencies and other named organisations and agencies. Other organisations and agencies with responsibilities for safeguarding and promoting the welfare of children who are not listed will still have a responsibility for working under the auspices of local arrangements.