

**Coventry City Council  
2011/12  
Budget Summary  
Booklet**

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## FOREWORD

Welcome to Coventry City Council's Budget Summary booklet.

The City Council approved the 2011/12 budget at its meeting on 15th February 2011.

The aim of the Booklet is to explain this budget, what services it will provide and where the money to pay for it will come from. We hope that you will find this information useful.

## SUMMARY OF CITY COUNCIL EXPENDITURE

The City Council's Gross Revenue Budget for 2011/12 is £793.6m. This can be summarised as follows:

	£m
Gross Expenditure	793.6
Gross Income	(516.5)
<b>BUDGET REQUIREMENT</b>	<b>277.1</b>

This Budget Requirement is funded as follows:

	£m
Formula Grant and Business Rates	(158.3)
Council Tax	(117.9)
Council Tax Surplus	(0.9)
<b>RESOURCES TO FUND BUDGET REQUIREMENT</b>	<b>(277.1)</b>

## COUNCIL TAX 2011/2012

Council Tax helps to pay for the budgeted expenditure of the City Council as well as the precepts raised by the West Midlands Police and West Midlands Fire & Civil Defence Authorities. The City Council's budget includes Coventry's share of the West Midlands Integrated Transport Authority and Environment Agency levies. These precepts and levies are fixed by the bodies raising them.

The amount of income required to be met from Council Tax to pay for these services has increased by 0.51% after allowing for Government grant and non domestic rate income. However, due to an increase in the number of households the Council Tax for each property has remained unchanged.

This is shown in the tables below.

	2010/11 (£m)	2011/12 (£m)	% Change
Council Budget Requirement	269.4	277.1	
Formula Grant	(153.0)	(158.3)	
Collection Fund (Surplus)/Deficit	0.9	(0.9)	
<b>City Council Tax Requirement</b>	<b>117.3</b>	<b>117.9</b>	<b>0.51%</b>
Police Precept	8.8	8.9	
Fire Precept	4.2	4.3	
<b>Total Council Tax</b>	<b>130.3</b>	<b>131.1</b>	<b>0.51%</b>
	2010/11	2011/12	% Change
Taxbase (Band D)	88,578	89,027	
<b>Council Tax (Band D 2 or more adults)</b>	<b>£1,471</b>	<b>£1,471</b>	<b>0%</b>
<b>Average Council Tax per Dwelling</b>	<b>£1,027</b>	<b>£1,033</b>	<b>0.58%</b>

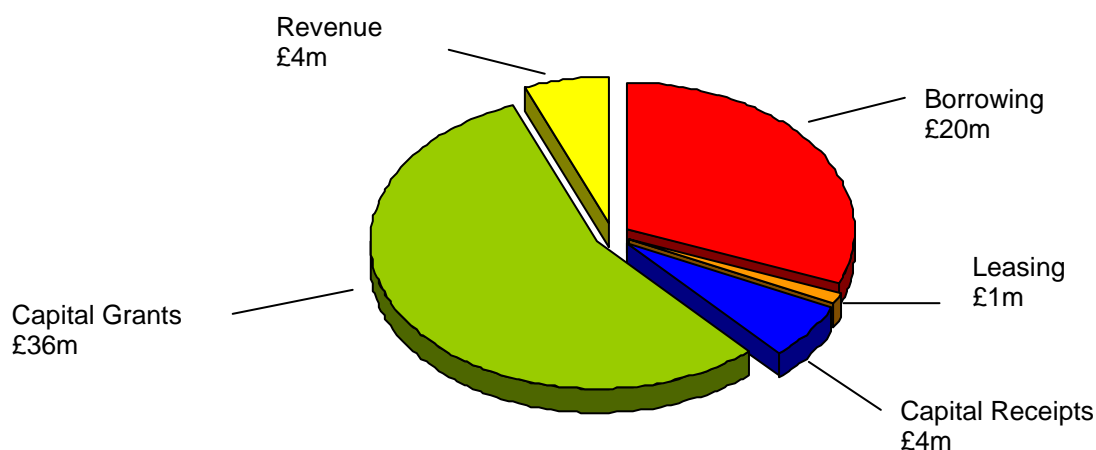
People living within the boundaries of Allesley Parish and Keresley Parish are required to pay extra to fund parish council expenditure of £3,600 (£8.30 Band D) and £1,500 (£7.14 Band D) retrospectively.

## CAPITAL EXPENDITURE

The following information shows the sources of capital funding and the main areas of spending for 2011/12.

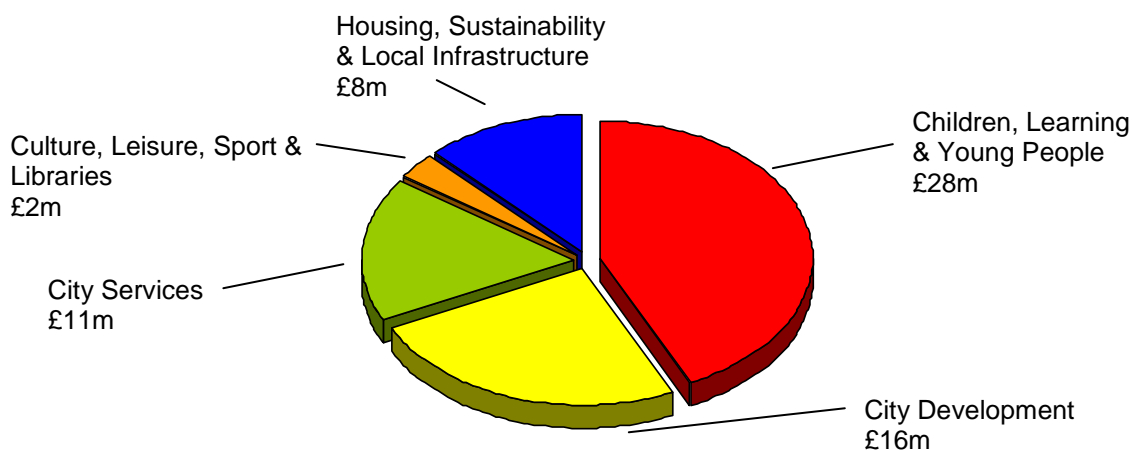
### Where the money comes from

	2011/12 £m
Borrowing	20
Capital Grants	36
Capital Receipts	4
Leasing	1
Revenue	4
<b>Total</b>	<b>65</b>



### Where the money is spent

Cabinet Portfolios	2011/12 £m
Children, Learning and Young People	28
City Development	16
City Services	11
Culture, Leisure, Sport and Libraries	2
Housing, Sustainability and Local Infrastructure	8
<b>Total</b>	<b>65</b>



# REVENUE EXPENDITURE

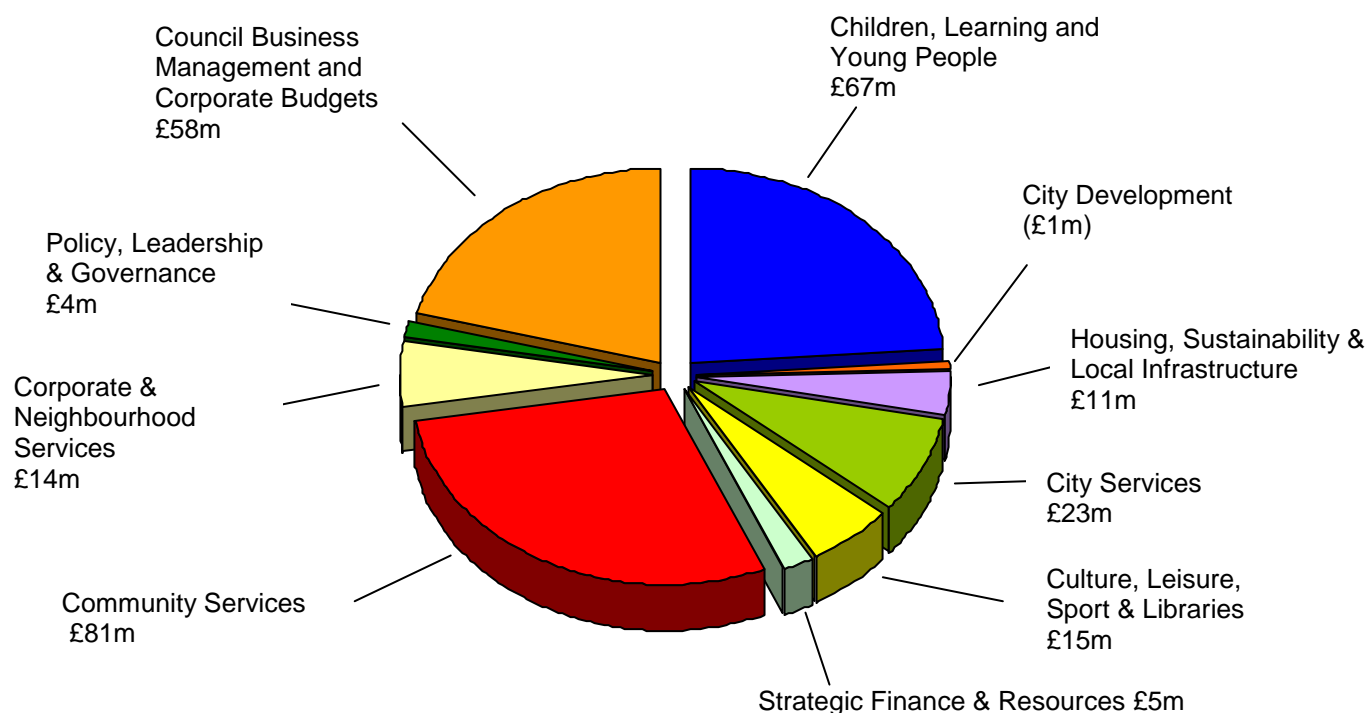
## Revenue Summary Table

Portfolios	2011/12 Gross Expenditure £'000	2011/12 Gross Income £'000	2011/12 Net Expenditure £'000
Children, Learning & Young People	349,069	(282,388)	66,681
City Services	36,305	(13,676)	22,629
Community Services	106,999	(25,544)	81,455
Culture, Leisure, Sport & Libraries	24,374	(9,311)	15,063
Strategic Finance & Resources	154,510	(149,155)	5,355
Corporate & Neighbourhood Services	18,387	(3,868)	14,519
Policy, Leadership & Governance	4,203	(53)	4,150
City Development	23,820	(25,207)	(1,387)
Housing, Sustainability & Local Infrastructure	13,305	(2,660)	10,645
<b>Total Cabinet Member Portfolio's</b>	<b>730,972</b>	<b>(511,862)</b>	<b>219,110</b>
Council Business Management & Corporate Budgets *	62,648	(4,689)	57,959
<b>Gross Expenditure</b>	<b>793,620</b>	<b>(516,551)</b>	<b>277,069</b>

\* Contains Asset Management Revenue Account (£31.9m), Levies from other bodies (£17.9m) and Contingencies and Corporate Budgets (£8.1m).

## Revenue Expenditure

The information below shows where the money is spent by major service area.



## REVENUE EXPENDITURE

### REVENUE SUMMARY SUBJECTIVE ANALYSIS 2011/12

Excluding Schools £'000	SUMMARY GROSS EXPENDITURE	Including Schools £'000
179,648	Employees	363,994
22,821	Premises	40,100
15,662	Transport	16,358
70,840	Supplies & Services	93,280
136,631	Third Party Payments	140,807
148,368	Transfer Payments	149,064
34,746	Support Services	36,115
35,950	Capital Charges	35,884
(81,982)	Less: Expenditure between Services	(81,982)
<b>562,684</b>	<b>GROSS EXPENDITURE</b>	<b>793,620</b>

Excluding Schools £'000	SUMMARY GROSS INCOME	Including Schools £'000
(46,771)	Fees, Charges and Sales	(47,144)
(17,003)	Rents	(17,003)
(200,441)	Government Grants	(430,709)
(81,982)	Recharges	(81,982)
(21,695)	Other Income	(21,695)
81,982	Less: Income between Services	81,982
<b>(285,910)</b>	<b>GROSS INCOME</b>	<b>(516,551)</b>
<b>276,774</b>	<b>NET EXPENDITURE</b>	<b>277,069</b>

## CHILDREN, LEARNING & YOUNG PEOPLE

Division of Service	2011/12 Gross Expenditure £'000	2011/12 Gross Income £'000	2011/12 Net Expenditure £'000
Individual Schools Budget	230,937	(17,997)	212,940
Education & Learning Services	42,130	(13,903)	28,227
Neighbourhood Services	22,355	(9,802)	12,553
Specialist Services	35,626	(2,936)	32,690
Strategic Services	15,621	(4,052)	11,569
Support Services & Other Central Budgets	2,999	62	3,061
Dedicated Schools Grant	0	(234,359)	(234,359)
Less: Expenditure/Income between Services	(599)	599	0
<b>PORTFOLIO TOTAL</b>	<b>349,069</b>	<b>(282,388)</b>	<b>66,681</b>

Type of Spend	2011/12 Budget £'000
<b>Expenditure</b>	
Employees	236,545
Premises	20,005
Transport	5,058
Supplies & Services	41,146
Third Party Payments	37,043
Transfer Payments	1,205
Support Services	8,732
Capital Charges	(66)
Less: Expenditure between Services	(599)
<b>GROSS EXPENDITURE</b>	<b>349,069</b>
<b>Income</b>	
Fees, Charges & Sales	(12,063)
Rents	(965)
Government Grants	(269,345)
Other Income	(15)
Recharges	(599)
Less: Income between Services	599
<b>GROSS INCOME</b>	<b>(282,388)</b>
<b>NET EXPENDITURE</b>	<b>66,681</b>



## CITY SERVICES

Division of Service	2011/12 Gross Expenditure £'000	2011/12 Gross Income £'000	2011/12 Net Expenditure £'000
Refuse Collection	6,984	(4,702)	2,282
Recycling	2,842	(504)	2,338
Waste Disposal	9,033	(3,272)	5,761
Highways & Lighting	16,707	(7,489)	9,218
Road Safety and School Crossings	715	(4)	711
Streetpride	7,630	(3,845)	3,785
Public Conveniences	136	0	136
Bereavement Services	1,521	(2,574)	(1,053)
Emergency Services Unit	1,286	(904)	382
Trading Services	20,721	(21,652)	(931)
Less: Expenditure/Income between Services	(31,270)	31,270	0
<b>PORTFOLIO TOTAL</b>	<b>36,305</b>	<b>(13,676)</b>	<b>22,629</b>

Type of Spend	2011/12 Budget £'000
<b>Expenditure</b>	
Employees	27,912
Premises	3,463
Transport	7,738
Supplies & Services	12,999
Third Party Payments	8,559
Support Services	4,227
Capital Charges	2,677
Less: Expenditure between Services	(31,270)
<b>GROSS EXPENDITURE</b>	<b>36,305</b>
<b>Income</b>	
Fees, Charges & Sales	(10,593)
Rents	(6)
Government Grants	(655)
Other Income	(2,422)
Recharges	(31,270)
Less: Income between Services	31,270
<b>GROSS INCOME</b>	<b>(13,676)</b>
<b>NET EXPENDITURE</b>	<b>22,629</b>

## COMMUNITY SERVICES

Division of Service	2011/12 Gross Expenditure £'000	2011/12 Gross Income £'000	2011/12 Net Expenditure £'000
<b>Older People</b>			
In House Services (Residential, day care)	10,034	(3,172)	6,862
Intermediate Care	4,415	0	4,415
Community Purchasing	33,190	(8,653)	24,537
Commissioning	1,100	(44)	1,056
Partnerships	933	(26)	907
Assessment and Care Management	6,305	(342)	5,963
Service Management	562	0	562
<b>Adults</b>			
Learning Disabilities	28,466	(5,264)	23,202
Mental Health	6,568	(1,260)	5,308
Physical Disabilities	9,681	(1,542)	8,139
Health Related Services	5,833	(5,329)	504
Less: Expenditure/Income between Services	(88)	88	0
<b>PORTFOLIO TOTAL</b>	<b>106,999</b>	<b>(25,544)</b>	<b>81,455</b>

Type of Spend	2011/12 Budget £'000
<b>Expenditure</b>	
Employees	31,849
Premises	886
Transport	2,079
Supplies & Services	9,361
Third Party Payments	51,137
Transfer Payments	4,434
Support Services	6,734
Capital Charges	607
Less: Expenditure between Services	(88)
<b>GROSS EXPENDITURE</b>	<b>106,999</b>
<b>Income</b>	
Fees, Charges & Sales	(8,119)
Government Grants	(4,724)
Other Income	(12,701)
Recharges	(88)
Less: Income between Services	88
<b>GROSS INCOME</b>	<b>(25,544)</b>
<b>NET EXPENDITURE</b>	<b>81,455</b>

## CULTURE, LEISURE, SPORT AND LIBRARIES

Division of Service	2011/12 Gross Expenditure £'000	2011/12 Gross Income £'000	2011/12 Net Expenditure £'000
Adult Education	7,086	(7,086)	0
Libraries	5,252	(379)	4,873
Arts & Heritage Services	4,900	(479)	4,421
Strategic Planning, Marketing & Performance	284	(25)	259
Management & Administration	216	0	216
Parks Services	3,526	(645)	2,881
Sports & Recreation	3,186	(773)	2,413
Less: Expenditure/Income between Services	(76)	76	0
<b>PORTFOLIO TOTAL</b>	<b>24,374</b>	<b>(9,311)</b>	<b>15,063</b>

Type of Spend	2011/12 Budget £'000
<b>Expenditure</b>	
Employees	9,822
Premises	2,450
Transport	181
Supplies & Services	2,823
Third Party Payments	6,979
Transfer Payments	128
Support Services	2,067
Capital Charges	0
Less: Expenditure between Services	(76)
<b>GROSS EXPENDITURE</b>	<b>24,374</b>
<b>Income</b>	
Fees, Charges & Sales	(1,307)
Rents	(72)
Government Grants	(7,250)
Other Income	(682)
Recharges	(76)
Less: Income between Services	76
<b>GROSS INCOME</b>	<b>(9,311)</b>
<b>NET EXPENDITURE</b>	<b>15,063</b>

## STRATEGIC FINANCE & RESOURCES

Division of Service	2011/12 Gross Expenditure £'000	2011/12 Gross Income £'000	2011/12 Net Expenditure £'000
Revenues & Benefits	153,007	(149,761)	3,246
Financial Management	5,308	(5388)	(80)
Financial Services	811	(485)	326
Advice Centres	1,154	0	1,154
Legal Services	4,036	(3,953)	83
Procurement	95	(792)	(697)
Chief Executives incl. ABC Reviews	1,323	0	1,323
Less: Expenditure/Income between Services	(11,224)	11,224	0
<b>PORTFOLIO TOTAL</b>	<b>154,510</b>	<b>(149,155)</b>	<b>5,355</b>

Type of Spend	2011/12 Budget £'000
<b>Expenditure</b>	
Employees	12,603
Premises	38
Transport	116
Supplies & Services	4,922
Third Party Payments	492
Transfer Payments	143,297
Support Services	4,266
Less: Expenditure between Services	(11,224)
<b>GROSS EXPENDITURE</b>	<b>154,510</b>
<b>Income</b>	
Fees, Charges & Sales	(1,507)
Government Grants	(146,998)
Other Income	(650)
Recharges	(11,224)
Less: Income between Services	11,224
<b>GROSS INCOME</b>	<b>(149,155)</b>
<b>NET EXPENDITURE</b>	<b>5,355</b>

## CORPORATE & NEIGHBOURHOOD SERVICES

Division of Service	2011/12 Gross Expenditure £'000	2011/12 Gross Income £'000	2011/12 Net Expenditure £'000
Community Safety	920	0	920
Public Protection	4,442	(627)	3,815
Neighbourhood Management	4,557	(89)	4,468
Human Resources	7,378	(6,731)	647
Customer Services	5,384	(5,156)	228
Post & Fastprint	1,084	(1,253)	(169)
Democratic Services	4,603	(60)	4,543
Corporate Safety Management	867	(800)	67
Less: Expenditure/Income between Services	(10,848)	10,848	0
<b>PORTFOLIO TOTAL</b>	<b>18,387</b>	<b>(3,868)</b>	<b>14,519</b>

Type of Spend	2011/12 Budget £'000
<b>Expenditure</b>	
Employees	17,156
Premises	153
Transport	421
Supplies & Services	7,074
Transfer Payments	20
Support Services	4,411
Less: Expenditure between Services	(10,848)
<b>GROSS EXPENDITURE</b>	<b>18,387</b>
<b>Income</b>	
Fees, Charges & Sales	(462)
Government Grants	(18)
Other Income	(94)
Recharges	(10,848)
Less: Income between Services	10,848
<b>GROSS INCOME</b>	<b>(3,868)</b>
<b>NET EXPENDITURE</b>	<b>14,519</b>

## POLICY, LEADERSHIP AND GOVERNANCE

Division of Service	2011/12 Gross Expenditure £'000	2011/12 Gross Income £'000	2011/12 Net Expenditure £'000
Chief Executive Office	653	0	653
Civil Contingency	386	0	386
Corporate Policy	1,643	(56)	1,587
Corporate Communications	2,218	(1,854)	364
Performance & Scrutiny	416	0	416
Chief Executive Services	744	0	744
Less: Expenditure/Income between Services	(1,857)	1,857	0
<b>PORTFOLIO TOTAL</b>	<b>4,203</b>	<b>(53)</b>	<b>4,150</b>

Type of Spend	2011/12 Budget £'000
<b>Expenditure</b>	
Employees	2,847
Premises	3
Transport	35
Supplies & Services	2,152
Support Services	1,023
Less: Expenditure between Services	(1,857)
<b>GROSS EXPENDITURE</b>	<b>4,203</b>
<b>Income</b>	
Other Income	(53)
Recharges	(1,857)
Less: Income between Services	1,857
<b>GROSS INCOME</b>	<b>(53)</b>
<b>NET EXPENDITURE</b>	<b>4,150</b>

## CITY DEVELOPMENT

Division of Service	2011/12 Gross Expenditure £'000	2011/12 Gross Income £'000	2011/12 Net Expenditure £'000
Strategic Transportation	1,448	(562)	886
City Planning	2,619	(1,406)	1,213
Building Control	984	(964)	20
Regeneration Strategy & Resources	1,376	(66)	1,310
Employment & Enterprise	2,315	(299)	2,016
Project Champions	716	(100)	616
Development Services	2,008	(20)	1,988
Car Parks & Companies	4,807	(6,626)	(1,819)
Commercial Property	4,851	(16,113)	(11,262)
Strategic Property Management	8,910	(7,372)	1,538
Building and Consultancy Services	5,824	(5,456)	368
Projects	554	(447)	107
Central Repairs Fund	1,632	0	1,632
Less: Expenditure/Income between Services	(14,224)	14,224	0
<b>PORTFOLIO TOTAL</b>	<b>23,820</b>	<b>(25,207)</b>	<b>(1,387)</b>

Type of Spend	2011/12 Budget £'000
<b>Expenditure</b>	
Employees	13,905
Premises	11,444
Transport	645
Supplies & Services	3,637
Third Party Payments	4,829
Support Services	3,584
Less: Expenditure between Services	(14,224)
<b>GROSS EXPENDITURE</b>	<b>23,820</b>
<b>Income</b>	
Fees, Charges & Sales	(8,325)
Rents	(15,960)
Government Grants	(717)
Other Income	(205)
Recharges	(14,224)
Less: Income between Services	14,224
<b>GROSS INCOME</b>	<b>(25,207)</b>
<b>NET EXPENDITURE</b>	<b>(1,387)</b>

## HOUSING, SUSTAINABILITY & LOCAL INFRASTRUCTURE

Division of Service	2011/12 Gross Expenditure £'000	2011/12 Gross Income £'000	2011/12 Net Expenditure £'000
Climate Change and Sustainability	629	(256)	373
Housing	2,658	(404)	2,254
Asylum Seekers & Refugees	1,002	(1,002)	0
Supporting People	12,873	0	12,873
ICT	7,939	(12,794)	(4,855)
Less: Expenditure/Income between Services	(11,796)	11,796	0
<b>PORTFOLIO TOTAL</b>	<b>13,305</b>	<b>(2,660)</b>	<b>10,645</b>

Type of Spend	2011/12 Budget £'000
<b>Expenditure</b>	
Employees	5,886
Premises	40
Transport	85
Supplies & Services	4,071
Third Party Payments	13,869
Support Services	1,071
Capital Charges	79
Less: Expenditure between Services	(11,796)
<b>GROSS EXPENDITURE</b>	<b>13,305</b>
<b>Income</b>	
Fees, Charges & Sales	(1,474)
Government Grants	(1,002)
Other Income	(184)
Recharges	(11,796)
Less: Income between Services	11,796
<b>GROSS INCOME</b>	<b>(2,660)</b>
<b>NET EXPENDITURE</b>	<b>10,645</b>



## PERSONNEL SUMMARY

Cabinet Portfolio	Full Time	Part Time	Total	Full Time Equivalent
Children, Learning and Young People*	4,239	5,061	9,300	6,818
City Services	590	1,023	1,613	1,044
Community Services	450	753	1,203	942
Culture Leisure and Libraries	172	401	573	355
Strategic Finance & Resources	328	122	450	406
Corporate & Neighbourhood Services	488	203	691	615
Policy, Leadership & Governance	53	21	74	62
City Development	357	99	456	420
Housing, Sustainability & Local Infrastructure	172	37	209	199
<b>GRAND TOTAL</b>	<b>6,849</b>	<b>7,720</b>	<b>14,569</b>	<b>10,861</b>

\*The Children, Learning & Young People portfolio figures include all schools' staff. The table below shows the split within this portfolio of Teachers and Officers.

Cabinet Portfolio	Full Time	Part Time	Total	Full Time Equivalent
Teachers	2,202	630	2,788	2,541
Officers	2,037	4,430	6,512	4,277
<b>Children, Learning &amp; Young People Total</b>	<b>4,239</b>	<b>5,061</b>	<b>9,300</b>	<b>6,818</b>

## GLOSSARY

**Base Budget** – The amount services need to continue at their current level, adjusted only for inflation.

**Budget Requirement** – The amount of Council spending to be financed from the Formula Grant, Council tax and National Non Domestic Rates.

**Council Business Management and Corporate Budgets** – Central costs and overheads

**Capital Expenditure** – Expenditure on items that are expected to provide benefit for at least a year, such as roads and buildings

**Collection Fund** – A separate account into which Council Tax and National Non Domestic Rates is paid. This must then be consolidated into the main revenue account.

**Council Tax** – The tax levied on all domestic properties, according to which band the property falls into.

**National Non-Domestic Rates** – Rates are levied on business properties and collected by Councils to be paid into a national pool. Each Authority then receives a proportion, based on its population.

**Precepts** – Some organisations (e.g. Police and Fire) set a "precept" on billing authorities, such as the Council. The Council then collects this on their behalf.

**Revenue Expenditure** – Expenditure on day to day running costs such as employees and supplies and services

**Formula Grant** – The primary general government grant received by local authorities. This is determined by the Government's assessment of how much money the council needs to provide services.

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